## **STICKNEY PARISH COUNCIL**

## RISK ASSESSMENT – GENERAL

Reviewed 08 May 2025

## STICKNEY PARISH COUNCIL RISK ASSESSMENT

| Aim   | Risk  | Method used to minimise risk   | Person(s)<br>responsible         |
|---|---|--|----------------------------------|
| 1. To ensure compliance with the Acts of Parliament, Council's Financial Regulations and Code of Conduct (2007) | 1. Lack of knowledge of regulations and codes.  | Ensure that ALL Councillors have copies of relative Acts,<br>Code of Conduct and Standing Orders. Highlight essential<br>parts and provide training where necessary.           | Clerk<br>Councillors             |
|   | 2. Absence of Standing Orders   | Ensure that Standing Orders are produced, understood by Councillors and reviewed at Annual Parish Council meeting.   | Clerk<br>Councillors             |
|   | 3. Actions by the Parish Council Outside its powers laid down by Parliament.                                | As at 1 above, but ensure that powers are highlighted or extracted into effective summary.   | Clerk<br>Councillors             |
|   | 4. Lack of commitment to regulations and procedures   | Regular reference to appropriate regulations in agenda items.  Delegation of responsibilities to individual Councillors  | Clerk<br>Chairman<br>Councillors |
|   | 5. Items purchased without proper tendering procedures, resulting in accusations of commercial favouritism. | Ensure that all Councillors are aware of regulations regarding estimates and full tender procedures.  Introduce practice of estimates for all purchases over an agreed figure. | Clerk<br>Councillors             |
|   | 6. Payments made without prior approval and adequate control  | Ensure that all payments are approved at Council meetings and recorded in the minutes. Keep cash payments to a minimum, avoid where possible.                                  | Clerk<br>Councillors             |
|   | 7. Lack of Control of signatories to cheques.   | Three of all Councillors as signatories to sign cheques, all cheques to be signed at Parish Council meetings.  | Clerk                            |
|   | 8. VAT not properly accounted for, resulting in over claims and large demands from Customs & Excise         | Ensure appropriate publications are held and that the Clerk has good knowledge of regulations.   | Clerk                            |

| 2. To identify and regularly review the Council's priorities   | 1. Lack of knowledge of how to set objectives, set priorities and identify risks to their achievement. | All Councillors to be made aware of need for objectives and identification of risk. Attend training sessions where practicable.  | Clerk<br>Councillors |
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|  | 2. Lack of commitment by Council members   | Add risk assessment to agenda at least quarterly, reviewing particular items and results against those items.  | Chairman             |
|  | 3. No risk analysis carried out.   | As at 1 above. Ensure that completion of the Risk Assessment is given high priority, as a requirement of the Audit Commission.   | Clerk<br>Councillors |
|  | 4. No steps taken to combat identified risks.  | As at 2 above.   | Chairman             |
| 3. To influence other Council departments and Government organisations to fulfil the requirements of the Parish population | 1. Lack of effective lines of communication with other organisations.                                  | Note all communication lines which are essential or beneficial and make information available to all Councillors. Establish contacts by name and, where possible, face to face.  | Clerk                |
|  | 2. Lack of effective lines of communication with parishioners  | Take every opportunity to publicise role of Parish Council. Create Parish Newsletter if none exists. Effective use of notice boards and 'flier'. Use key issues to raise profile of Parish Council and to rest parishioners' views. Add social event to occasional meeting. Create Annual Parish Council Plan and put to parishioners for comment. | Councillors          |
|  | 3. Lack of preparation on subjects requiring influence   | Ensure that all Councillors are aware of need for careful research and are guided as to where to obtain relevant information on issues under discussion.   | Clerk                |
|  | 4. Lack of confidence by Parish Councillors  | As at 1 above. Experienced Councillors to assist newcomers to establish essential contacts. Delegate responsibility for specific contacts to individual Councillors.   |                      |

| 4. To ensure that all Councillors are aware of their responsibilities and possible liabilities and to provide adequate insurance cover for all possible risks. | Lack of knowledge of possible culpability of Councillors.                                    | Creation of Standing Orders and familiarisation with those where greatest risk occurs.   | Clerk<br>Councillors             |
|--|--|--|----------------------------------|
|  | 2. Lack of education of Councillors regarding culpability                                    | As at 1 above. Delegate responsibility to one or two Councillors to assist newcomers to understand culpability. Attend any training courses available.   | Councillors                      |
|  | 3. Inadequate insurance cover taken out – property, personal liability, employers liability. | Review risk assessment by including on agenda of Parish Council meetings at least quarterly. Delegate responsibility for keeping up to date with insurance requirements to an individual Councillor.   | Clerk<br>Chairman<br>Councillors |
| 5. To keep appropriate books of account accurately and up to date throughout the financial year.   | 1. Lack of knowledge of accounting requirements.   | Ensure that all Councillors are familiar with current financial regulations and include them in Standing Orders. Regularly review Standing Orders. The Clerk is the Responsible Finance Officer (RFO). | Clerk                            |
|  | 2. Lack of commitment to accounting requirements   | As at 1 above. RFO to produce financial reports at all meetings. Internal Audit reports to be made available to all Councillors and any recommendations to be acted upon promptly.                     | Clerk                            |
|  | 3. Bank Charges unnecessarily incurred   | RFO to carry out regular inspection of books of account. Internal Audit to be undertaken periodically during the current financial year.   | Clerk                            |
|  | 4. Inaccuracies in recording amounts, totals in books of account and bank reconciliation     | RFO to ensure that books of account are formatted in such a way that internal controls are included and activated. Regular internal controls required.   | Clerk                            |
|  | 5. Inaccuracies and interest losses caused by account transfers.                             | Keep number of accounts to a minimum but ensure that any large credit balances are deposited in an interest bearing account.   | Clerk<br>Councillors             |

|  | 6. The most beneficial interest terms not being employed               | Ensure that favourable interest rate is obtained in deposit accounts and review against alternatives, but bearing in mind the risks in changing accounts.   | Clerk                            |
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|  | 7. Inadequate control of cash receipts and payments                    | Avoid cash payments and receipts if possible. Where cash payments and receipts are unavoidable use a properly controlled petty cash account with a set maximum balance.   | Clerk                            |
|  | 8. Books of account not kept up to date, invoices not posted properly. | Regular checks by RFO and internal auditor. Financial reports at all Parish Council meetings.   | Clerk                            |
|  | 9. Internal controls not in place or operated                          | As at 8 above.  | Clerk                            |
|  | 10. Payments missed or delayed due to inadequate filing of invoices.   | As at 8 above.  | Clerk                            |
|  | 11. Clerk taken ill or leaves without replacement.                     | Appoint a Councillor as RFO to be familiar with all aspects of financial matters.   | Councillors                      |
| 7. To ensure that the annual precept requirement results from an adequate budgetary process; progress against the budget is regularly monitored; reserves are appropriate. | Lack of knowledge of budgetary process and Council regulations.        | Include regulations in Standing Orders issued to all Councillors. Place item on agenda in November to discuss budgetary process and actions required. Delegate responsibility for managing budgetary process to one Councillor or to Councillor appointed as RFO.   | Councillors                      |
| арргориате.  | 2. Lack of commitment to budgetary process.                            | As at 1 above. Involve all Councillors in budgetary process not solely the Clerk  | Clerk<br>Councillors             |
|  | 3. Inadequate consideration of requirements for annual precept.        | Place item on agenda in November to remind Councillors of budget process and actions required. Delegate responsibility for managing budgetary process to one Councillor or Councillor appointed as RFO. Start consideration of calculation at least 3 months prior submission date. Create annual and 2/3 year plan to assist in process. | Clerk<br>Chairman<br>Councillors |

|  | 4. Calculation not in accordance with Council regulations.             | Checks by RFO and internal auditor   |             |
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|  | 5. Inadequate internal controls with regard to monitoring expenditure. | Checks by RFO and internal auditor. Financial and budgetary progress reports to all Parish Council meetings.                             | Clerk       |
|  | 6. Reserves too low  | As at 5 above.   |             |
| 8. To explore all possible sources of income and to ensure that expected income is fully received.   | 1. Lack of knowledge of possible sources of income eg grants.          | Appoint a Councillor as Grants Officer to gain experience of all grants available and application procedures.                            | Councillors |
|  | 2. Lack of commitment to pursue possible sources of income.            | As at 1 above.   |             |
|  | 3. Receipts not banked or not banked promptly.                         | Regular checks by Councillor appointed as RFO. Internal audit checks.  |             |
|  | 4. Debts not pursued promptly.   | As at 3 above.   |             |
|  | 5. VAT Claims not made promptly or made incorrectly                    | Ensure Clerk has appropriate up to date VAT official publications. Regular checks by Councillor appointed as RFO. Internal audit checks. |             |
| 9. To ensure that salaries paid to employees and amounts paid to contractors are paid in accordance with Council regulations and adequately monitored. | Inappropriate rates of pay to employees.                               | Ensure employees regulations are available and understood by the Clerk. Checks by Councillors appointed as RFO. Internal audit checks.   |             |
|  | 2. Tax and National Insurance not in accordance with regulations.      | As at 1 above.   |             |

|   | 3. Amounts paid to contractors not in accordance with contract and inadequately monitored.   | Internal audit checks. Checks by Councillor appointed as RFO. Appoint Councillor to monitor contract work carried out.  |                                     |
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| 10. To ensure that year end accounts are prepared on the correct accounting basis, on time and supported by an adequate audit trail.                                    | <ol> <li>Lack of knowledge of<br/>Council regulations and<br/>procedures.</li> <li>Late or non-submission<br/>of annual accounts.</li> <li>Year End Accounts not<br/>prepared, inaccurate or not in<br/>accordance with Council<br/>requirements.</li> <li>Inadequate audit trail<br/>from records to final<br/>accounts.</li> </ol> | Include financial regulations in Standing Orders. Attend training seminars where available.  Include a timetable in Standing Orders. Councillor appointed as RFO to monitor progress against timetable and report to Parish Council Meetings.  Checks by Councillor appointed as RFO. Internal audit checks.  As at 3 above.  |                                     |
| 11. To identify, value and maintain all the assets of the Parish Council and ensure that asset and investment registers are complete, accurate and properly maintained. | <ol> <li>Lack of knowledge of assets of Parish Council.</li> <li>Assets lost or misappropriated.</li> <li>Inadequate or inaccurate valuation of the Council's assets.</li> <li>Asset register not established or inadequately maintained.</li> </ol>   | Ascertain and record all assets for which Parish Council is responsible. Create permanent asset register.  Establish who is responsible for security and maintenance of each asset. Appoint Councillor responsible for regular monitoring of location and use of assets.  Arrange for periodic review of valuations and arrange for professional valuation where necessary. Internal audit checks.  Create asset register in accordance with Audit commission requirements. | Clerk<br>Councillors<br>Councillors |

| 12. To comply with appropriate Government legislation regarding disability, racial equality, safeguarding children etc.  | <ol> <li>Lack of knowledge of applicable legislation.</li> <li>Lack of public awareness of applicable legislation.</li> <li>Failure to comply with applicable legislation</li> </ol> | Clerk to have all appropriate legislation available. Review liabilities and responsibilities periodically at Parish Council meetings.  Include, as appropriate, in any public consultations.  As at 1 above.  | Clerk<br>Councillors |
|--|--|---|----------------------|
| 13. To carry out adequate safety checks on all buildings, properties and equipment for which the Council is responsible. | <ol> <li>Lack of information on properties, building and equipment.</li> <li>Lack of knowledge of safety requirements.</li> </ol>  | Ensure that all current legislation and advice is held by the Clerk. Include in asset register all properties for which Parish Council responsible.  Ensure that all current legislation and advice is held by Clerk. Place subject as item on Parish Council meeting agenda at regular intervals.  As at 2 above. Delegate responsibility for particular properties. | Councillors          |
|  | 3. Lack of commitment to carrying out safety checks.   | As at 2 above. Delegate responsibility for particular properties to individual Councillors.   | Councillors          |